

Federal Government Infrastructure Projects: Emerging Considerations and Future Projects

Date: 08.30-10.00, Monday July 15, 2019

Venue: EY, 100 Adelaide St W, Toronto, ON M5H 0B3

08.30-09.00 Registration, Networking

09.00-09.45 Panel Discussion

Panel Members:

- **Glenn Campbell**, Assistant Deputy Minister, Investment, Partnerships and Innovation, Infrastructure Canada
- **Martin Frank**, Director General of Infrastructure and Environmental Engineering Services, Department of National Defence
- **Vincent Robitaille**, Director General, Centre of Excellence on Strategic Investments, Transport Canada
- **Rob Wright**, Assistant Deputy Minister Public Services, Procurement Canada

Moderator:

- **Edward Ng**, Partner, EY

09.45 Close of Panel Discussion/Networking

SPEAKER PROFILES

EDWARD NG

PARTNER, EY



Edward is a Partner in the national Infrastructure Advisory practice at EY, focusing on providing lead advisory services in the execution of infrastructure development and P3 projects. He has over 15 years of related experience and has been involved in all aspects of infrastructure

projects, from development of business cases to transaction structuring to post-close operational support. Edward works across all major asset classes and has been involved in over 35 infrastructure projects with a combined value in excess of \$25.0 billion. He is based in Toronto but has worked on infrastructure projects across North America and the Caribbean.

VINCENT ROBITAILLE

DIRECTOR GENERAL, CENTRE OF EXCELLENCE ON STRATEGIC INVESTMENTS, TRANSPORT CANADA



Since 2018, Vincent Robitaille is Director General – Centre of Excellence on Strategic Investments at Transport Canada. He leads a team that supports major acquisitions, investments in Crown corporations and alternative financing arrangements, including but not limited to VIA Rail's High Frequency

Rail's proposal, governance changes at the Canada Air Transport Safety Authority (CATSA), the procurement of new ferries and the construction of a new bypass railway in Lac-Mégantic.

From 2015 to 2018, he held the positions of Executive Director - Central Agencies, Parliamentary Operations and Crown Corporations Directorate and Director General – Procurement Modernization Integration Team at the Treasury Board of Canada Secretariat. In these roles, he first led a team that provided advice to Treasury Board Ministers on Crown Corporations, Shared Services Canada and Central Agencies and subsequently led a team that coordinated ambitious initiatives to modernize talent management in the field of procurement and streamline simple procurement. He also served, from 2016 to 2019, as President of the Canadian Institute for Procurement and Materiel Management, a non-profit organization dedicated to advance and promote professionalism and effectiveness in the fields of procurement and materiel management.

From 2010 to 2015, he held executive positions at Public Services and Procurement Canada, notably serving as Director General, Commercial and Alternative Acquisitions Management Sector. He provided leadership for the acquisition of a wide range of goods and services with value exceeding \$15B ranging from vaccines to the construction of the new Champlain Bridge in Montreal. He previously held positions at the Public Health Agency of Canada and Global Affairs Canada.

Mr. Robitaille holds a Chartered Financial Analyst (CFA) designation, a Project Management Professional (PMP) designation, a Certified Director (C. Dir) designation and a Master of Business Administration (MBA) degree from the University of Ottawa.

GLENN CAMPBELL

ASSISTANT DEPUTY MINISTER, INVESTMENT, PARTNERSHIPS AND INNOVATION, INFRASTRUCTURE CANADA



Glenn is Assistant Deputy Minister, Investment, Partnerships and Innovation, at Infrastructure Canada which includes the Canada Infrastructure Bank Secretariat, as well as responsibilities for public private partnerships (PPPs), and innovative initiatives such as Waterfront Toronto

Revitalization. Previously he was Director General, Financial Institutions, at Finance Canada responsible for domestic financial sector policy covering banking and insurance, including financial services trade and investment, competition, ownership and consumer policy, as well as transactions and restructurings. His prior role at Finance Canada was Director General, International Economic Policy and Analysis, covering international financial institutions as well as global policy coordination under G20, G7, and IMF. During this time he was also Senior Finance Official for APEC focusing on Canada's economic relationship in Asia, including promoting long term investment in infrastructure and private sector partnerships. Earlier in his career, Glenn was posted as Finance Counselor in New York during the global financial crisis covering Canada's interests on Wall Street. While most of his career was at Finance Canada he has varied experience across federal departments, including Global Affairs, Industry Canada, and the Treasury Board Secretariat. Glenn holds a BA from St. Francis Xavier and an MA from Western University.

ROB WRIGHT

ASSISTANT DEPUTY MINISTER, PUBLIC SERVICES, PROCUREMENT CANADA



Rob Wright was appointed Assistant Deputy Minister of the Science and Parliamentary Infrastructure Branch at Public Services and Procurement Canada in May 2015.

In this role, Mr. Wright is responsible for implementing the Long Term Vision and Plan to restore and modernize the buildings and grounds of the Parliamentary Precinct. This includes providing accommodation for the Prime Minister's Office and the Privy Council Office, as well as managing all the buildings on the north side of Sparks Street, including retail and commercial space. Mr. Wright is also leading the Laboratories Canada initiative, aimed at developing stronger and more collaborative federal science through infrastructure renewal.

SPEAKER PROFILES

Mr. Wright joined Public Services and Procurement Canada in 2005 and has played several roles of increasing seniority. Before being appointed ADM, he was the regional head for the Department in the Atlantic Region, where he guided the planning and delivery of a broad range of services to clients and was involved in leading a number of major initiatives. Prior to joining Public Services and Procurement Canada in 2005, he held positions at Fisheries and Oceans Canada, both in the Pacific Region and at headquarters in Ottawa, and later at the Privy Council Office as a policy analyst.

Mr. Wright holds undergraduate and graduate degrees from St. Thomas University in Fredericton and the University of Western Ontario in London. His areas of study included engineering, history, and leadership and governance.

MARTIN A FRANK

MSM, CD, DIRECTOR GENERAL INFRASTRUCTURE AND ENVIRONMENT ENGINEERING SERVICES, DEPARTMENT OF NATIONAL DEFENCE



BGen (retired) Martin Frank was commissioned into the Canadian Armed Forces in 1988 upon completion of Armour Phase Training and arrival for Regimental Duty with the Royal Canadian Dragoons. BGen (retired) Frank held several Regimental Command and Staff appointments ranging

from tank Troop Leader to being the 52nd Commanding Office of the Royal Canadian Dragoons from 2008-2010. His staff employment included postings to Medicine Hat AB, Ottawa ON, Victoria BC and Wainwright AB. His senior appointments included being the Chief of Staff Operations with the Canadian Special Operations Forces Command from 2011-2013, the Director for the Defence Security Reform Team from 2013-2014, Commander of the Canadian Manoeuver Training Centre from 2014-2015, Deputy Commanding General Operations US Army Alaska from 2015-2016 and Director General Defence Force Planning from 2016-2017.

Mr. Frank's operational experience includes a tour in Cyprus in 1989 and two tours in Bosnia; first from October 1994 to May 1995 in Visoko and second from August 1998 to February 1999 in Velika-Kladusa. Mr. Frank also has two operational tours in Afghanistan; first from August 2003-February 2004 in Kabul and second from April-December 2010 in Kandahar.

Mr. Frank attended the Canadian Forces Command and Staff College in 2004-2005 and the National Security Program in 2011-2012. He has a Bachelor's Degree in Military Arts and Science, a Master's Degree in Defence Studies and a Master's Degree in War Studies all from The Royal Military College of Canada, Kingston.

Mr. Frank was appointed as the Director General Infrastructure and Environment Engineering Services on 5 December 2017.

Mr. Frank is happily married to his wife Margo and is exceptionally proud of his three children. He enjoys spending time with his family, hunting and riding his motorcycle.