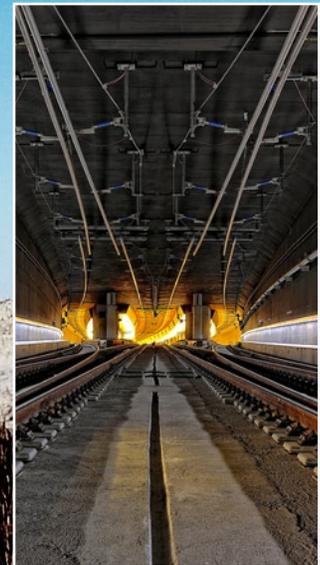


Thursday 25th May 2017

Asset Management and the Lifespan of an Infrastructure/P3 Project – What Lessons Have Been Learned on Operational P3s?

DATE: 08.30-09.30, THURSDAY 25TH MAY 2017

LOCATION: THE SHERATON HOTEL, 123 QUEEN ST W, TORONTO, ON M5H 2M9



08.00-08.30

Registration, Networking & Continental Breakfast

08.30-09.30

Panel Session

Panel Moderator

- **Charles Halam-Andres**, Managing Director, Corporate Credits, DBRS

Panel Members

- **Paul Hughes**, Senior Director, Cost Consulting & Project Management, Altus Group

- **Ian Clapp**, VP Project Finance, Infrastructure Development, Carillion

- **Gaurav Mittal**, Vice President, Private Debt investments, Canada Life

- **Paul Martin**, Senior Vice President and Co-Head, Origination, Plenary Group

- **Sean Wiley**, Senior Vice President, AFP Operations, Infrastructure Ontario

09.30

Concluding Comments / Session Wrap up

09.30-10.00

Networking / Coffee

PAUL HUGHES

SENIOR DIRECTOR, ALTUS GROUP



Paul has 30 years of property, construction and outsourcing experience, 20 years of it working in the PPP Space in the UK, Canada, and the US. He has in this time represented equity (Bid Director, Concession SVP) Contractors (JV Board), Operators (JV Board). He has been involved in many

projects from bid through construction, transition into operation, market testing / Benchmarking and disposal / acquisition.

Paul has worked across all asset sectors in PPP including Power, Highways, Transit, Education, Healthcare, Social and Institutional buildings, Defense, Water and others up to \$6Bn in value.

As the leader of Altus' North American Infrastructure business, he advises on the buy and sell side of transactions and Altus are currently engaged on over 50 PPP projects at various stages of procurement, construction, and operation across North America.

Paul is a Fellow of the Royal Institute of Chartered Surveyors, a Fellow of the Chartered Institute of Arbitrators and has a Masters degree in project management from Reading University in the UK.

PAUL MARTIN

SVP & CO-HEAD ORIGINATION, PLENARY GROUP



Plenary is an independent long-term investor, sponsor and operator of public infrastructure in North America and the Asia Pacific region. As Co-Head of Plenary's Origination Group for North America, Paul is responsible for structuring, bidding and closing projects in Canada and the US.

Prior to joining Plenary, Paul was a partner in a leading Bay Street law firm, where he specialized in P3s and other structured financing transactions. As a lawyer, Paul represented lenders and project sponsors in a wide range of P3 projects in all asset classes.

Paul is a graduate of the University of Auckland, the London School of Economics and New York University School of Law, and a Member of the Bar of the State of New York as well as the Law Society of Upper Canada.

SEAN WILEY

EXECUTIVE VICE PRESIDENT, ASSET MANAGEMENT & REALTY OPERATIONS, INFRASTRUCTURE ONTARIO



Sean Wiley is the Executive Vice President, Asset Management & Realty Operations, for Infrastructure Ontario. Following the construction of Alternative Financing and Procurement (P3) infrastructure projects, Sean oversees their long-term operation and maintenance as part of the

Ontario government's real estate portfolio. These projects include courthouses, correctional facilities, and specialized properties. Sean and his team also facilitate the transition of all hospital AFP projects from the construction to operations phase and provide on-going operational advisory oversight to hospitals in the operations phase.

Prior to joining Infrastructure Ontario, Sean was the Vice President of Facility and Project Management with SNC Lavalin Operations and Maintenance. He has over 25 years of experience leading facility management and project management service delivery for several large real estate portfolios in the telecom, financial, broadcasting, and public sectors.

Sean is a professional engineer and project management professional and volunteers with the City of Pickering as a member of its Committee of Adjustment and Waterfront Coordinating Committee.

IAN CLAPP

VICE PRESIDENT - PROJECT FINANCE & INFRASTRUCTURE DEVELOPMENT, CARILLION



Carillion Canada's Vice President of Project Finance since 2010, Ian is responsible for the delivery of competitive debt and equity financing to support Carillion's PPP pursuits and to achieve timely and successful financial closes on successful bids. He has over 15 years of domestic and international

experience ensuring that financing solutions are optimized to create maximum value for all of a project's sponsors and related stakeholders. Ian is also a board member on Carillion Canada's current portfolio of PPP projects.

Prior to joining Carillion in Canada, Ian worked for Serco Group plc in the United Kingdom as part of its Investments group that was successful across a wide number of PPP and PFI sectors, including custodial, education and defence and geographies including the Middle East, Africa and continental Europe.

Ian is a graduate of Queen's University.

GAURAV MITTAL

VICE-PRESIDENT, PRIVATE DEBT INVESTMENTS, CANADA LIFE



Gaurav has over 22 years of credit evaluation, risk management and auditing experience. He leads the Private Debt Investments team in Toronto. He joined Canada Life in the public bond credit group in 2002 after completing his MBA. Prior to this he worked as an auditor in India, Middle

East and Canada. He completed a Bachelor of Commerce degree at University of New Delhi and a Masters of Business Administration from University of Western Ontario. He earned his Chartered Accountant designation in India in 1996 and a Chartered Financial Analyst designation in 2004.

With assets of more than \$8.4 billion, GWL's Private Debt Group is one of the leading providers of traditional and customized private debt solutions in the Canadian marketplace. We source transactions directly, and through a number of agents and brokers. We act as an underwriter, a sole lender, as a member of a "club" deal with a small number of investors or as purchasers of broadly marketed private placements. Our investments are focused primarily on Canadian fixed income investments in: Power generation projects, P3's, Corporate issuers, Long-term care facilities/ Senior care and Structured Finance.

CHARLES HALAM-ANDRES

MANAGING DIRECTOR, CORPORATE CREDITS, GLOBAL CORPORATES, DBRS



Charles has in excess of 25 years of experience working in the financial services industry focusing on project and structured finance. He joined DBRS in February 2017 to work with the Infrastructure rating team.

Prior to joining DBRS, Charles worked at Scotiabank in both their infrastructure advisory group and project finance debt capital markets group. Charles was instrumental in setting up these groups and underwriting and distributing first of kind infrastructure and renewables bond offerings in Canada.

Charles began his career as a lawyer, becoming a partner in the financial services and insolvency group of a major Bay Street firm. He left private practice to join Newcourt Credit Group Inc.'s treasury group where he was responsible for all legal aspects of raising capital and then became a key member of its project finance team which advised sponsors in connection with over \$4 billion of projects globally.